## Transformation within transportation planning in South Africa: implications for the implementation of the National Transport Master Plan (NATMAP) of 2011

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#### Abstract

Transport planning in South Africa became a statutory planning activity with the enactment of the Urban Transportation Act (Act 78 of 1977). Transport planning, development and management were guided by the National Land Transport Transition Act (Act 22 of 2000) up to 2009 when the National Land Transport Act (NLTA) (Act 5 of 2009) and its Regulations (2009) were promulgated. In this context various policy documents underpinned this transformation process.

The nexus of the abovementioned policy and legislative framework and the recently approved NATMAP (2011) culminates in a paradigm shift in the formulation of provincial and local transport strategies and its implementation. This paper endeavors to unpack this relationship and to link the transportation transformation process to projects of national significance.

The paper is based on a specific methodology and the main results will be reported on. Recommendations to support the implementation of NATMAP 2050 and to make provision for amendments in the National Spatial Development Perspective (NSDP) (2006) are included. The research has indicated that Integrated Transport Plans (ITPs) for metropolitan areas and intermediate towns needs to be aligned to the NLTA and the perspective of NATMAP 2011.

*Keywords: transportation planning, transportation strategies, transportation policy and legislation.* 



## 1 Introduction

Transport and spatial planning in South Africa prior to 1994 focused on the policy of separate development and service provision based on racial spatial segregation. Whilst there is a perception that the Government of South Africa, in 1994 inherited the best transportation system in Africa, the realities indicate extreme disparities between the former advantaged citizen enclaves (urban) and areas predominantly occupied by historically disadvantaged citizens (rural) [1].

Transport planning in South Africa became a statutory planning activity with the enactment of the Urban Transportation Act (Act 78 of 1977) [2]. Transport planning, development and management were guided by the National Land Transport Transition Act (Act 22 of 2000) [3] up to 2009 when the National Land Transport Act (Act 5 of 2009) [4] and its Regulations (2009) [5] were promulgated. In this context various policy documents underpinned this transformation process: White Paper on National Transport Policy (1996) [6]; Moving South Africa (Vision 2020) (1999) [7]; Rural Transport Strategy for South Africa (2003) [8]; and the National Transport Master Plan 2050 (NATMAP 2050) (2006–2011) [9].

The new democracy in South Africa is in its 18<sup>th</sup> year of existence. Within the context of a transformed policy and legislative framework the challenge remains to socially, economically and spatially grow, develop and normalize all components of the national, provincial and local spatial systems. This challenge is *inter alia* addressed in the National Planning Commission (NPC) Diagnostic Report (2011) [10]. This position is also addressed in the NPC National Development Plan for 2030 [11]. In addressing this overarching development challenge there are three core instruments that sets the scene for sustainable development in South Africa: National Spatial Development Perspective (2006) [12]; Human Settlement Atlas (2009) [13] and NATMAP [9].

## 2 Purpose of the research and methodology applied

The purpose of this paper is to assess the transformation of transportation planning in South Africa with special reference to the existing policy and legislative framework and its support base to enhance the implementation of the strategies as contained in NATMAP (2050) [9].

The research methodology will include the following focuses:

- Problem statement.
- Policy and legislative framework.
- Overview of NATMAP 2050.
- Transportation planning and delivery performance since 1994.
- Alignment and integration considerations.
- Conclusions.



### **3** Problem statement

Based on the reality as summarized under point 1 and point 2 above problems and challenges related to the management of the interface between transportation planning, spatial planning and environmental management processes (policies and legislative frameworks) in South Africa is a well known area of debate.

Practitioners working in transportation and spatial planning within the public and private sectors have interpreted the interface for different reasons in various ways. The evolution over the past decade of policy and legislative frameworks (as indicated above) directing these processes did not necessarily promote a common or improved understanding of the interface between the supporting processes and professions involved. Notwithstanding the transformation process most professions within the private and public sector still function in isolation.

The fact that the policies referred to above represents various focuses results in a deepening of the divide between professions and spheres of government. Due to the focus of the core instruments as identified above, this paper endeavours to address this lack of integration even if it only relates to the identification of common challenges to overcome social, economical and spatial fragmentation within spatial systems within South Africa.

### 4 Policy and legislative frameworks

#### 4.1 National perspective

The transformation of transport planning (land transport) and spatial planning and development in South Africa within the national sphere of government is being guided through the policy and legislative framework timeline as shown in Table 1.

In essence the transformation of transportation planning developed as follows:

The National Department of Transport, in June 2000, initiated a process to formulate the National Land Transport Transition Act (Act 22 of 2000) [3]. The first step in the process was to review the then planning approaches and processes as it was applied in the period 2000 to 2006. A further draft document containing specific guidelines and requirements for the preparation of Integrated Transport Plans (ITPs) were produced by the Department of Transport in 2007 [14]. The abovementioned documents did not replace any of the existing Committee of Land Transport Officials (COLTO) guidelines for integrated transport planning prepared during the period 1997 to 1998. These guidelines consist of the TPG-series as documented by COLTO (now known as COTO).

Since 1994 with democratization, the two policy documents that are of significance included the White Paper on National Transport Policy (1996) [6] and the Moving South Africa (Vision 2020) (MSA) (1999) [7] as published by the Department of Transport. These documents endeavored to address some of the transport and spatial implications and deficiencies inherited by the democratic government. The MSA included a vision for transport in 2020;

foundations for a transport strategy; urban and rural passenger transport; tourists and long distance customers; special needs customers; freight transport; recommendations on integrating the strategic framework and a way forward. For the first time in the history of South Africa, the government has developed a framework which integrated all parts of transport into a common vision and plan for action.

Policy framework	Legislative framework
White Paper on National Transport Policy	Urban Transport Act (Act 78 of 1977)
(1996)	
Moving South Africa (Vision 2020) (1999)	Road Transport Act (Act 74 of 1977)
White Paper on Spatial Planning and Land Use Management (2001)	Development Facilitation Act (Act 67 of 1995)
National Spatial Development Perspective (2003)	National Road Traffic Act (Act 93 of 1996)
Rural Transport Strategy for South Africa (2003)	Constitution of the Republic of South Africa (Act 108 of 1996)
National Spatial Development Perspective (2006)	National Transport Interim Arrangements Act (Act 45 of 1998)
Accelerated and Shared Growth-South Africa (ASGISA) (2006)	Cross Border Road Transport Act (Act 4 of 1998)
Draft minimum requirements for the preparation of integrated transport plans (ITP) (2007)	Transport Appeal Tribunal Act (At 39 of 1998)
National Land Transport Strategic Framework (2006-2011) (2002) (Draft)	Road Traffic Act (Act 29 of 1989)
Rural Transport Strategy for South Africa (2003).	Municipal Structures Act (Act 117 of 1998)
Sustainable Human Settlement Planning (2009); Human Settlement Atlas (2009)	National Land Transport Transition Act (Act 22 of 2000)
National Housing Code, 2009.	Municipal Systems Act, (Act 32 of 2000)
National Growth Plan (2009)	National Land Transport Act (Act 5 of 2009)
National Transport Master Plan 2050	R. 1208 National Land Transport Act (5/2009):
(NATMAP 2050) (2011)	National Land Transport Regulations.
National Planning Commission (NPC)	R. 877 National Land Transport Act (5/2009):
Diagnostic Report (2011)	National Land Transport Regulations on
• • · · ·	Contracting for Public Transport Services.
National Planning Commission (NPC): National	Spatial Planning and Land Use Management Bill
Development Plan for 2030 (2011)	(2012)

Table 1:	Transformation	of	core	policies	and	legislative	framework	for
	transport planning and spatial development.							

Source: Own construction, 2012

The White Paper on National Transport Policy (1996) [6] included a number of strategic objectives for land passenger transport. These strategic objectives consisted of certain targets to improve the transport system. The targets were based on an analysis of critical issues and problems facing land transport in South Africa at the time. Amongst the issues identified were the supply-driven nature of public transport system, neglect of customers and the inefficient implementation of public transport subsidization [15].

The outcome of the White Paper and MSA has been incorporated into legislation [3] intended to implement the transport policies and strategies. The

NLTTA (2000) includes provisions for monitoring the performance of the public transport system and measuring performance in respect of key performance indicators (KPIs). In 2002 the National Land Transport Strategic Framework (2006–2011) [16] was completed in draft format that provided for a strategic framework for transportation focus and development.

The most progressive transformation element within transportation planning in South Africa occurred in 2009 with the promulgation of the National Land Transport Act (5 of 2009) and its supporting regulations [5]. Of significance in this transformation process is the fact that the NATMAP (2050) [9] planning process commenced in 2006. These two core instruments will form the departure point for transportation planning reform in the next decade. It will serve as the catalyst in transportation development in South Africa.

#### 4.2 Provincial perspective

For the purposes of this paper, it should be noted that within the provincial sphere of government further provincial policies and legislative frameworks applies. The context thereof normally consists of legislation guiding land transport planning; provincial growth and development strategies (PGDS); provincial spatial development frameworks (PSDF); provincial land transport frameworks (LTPF) and environmental policies and strategies.

#### 4.3 Municipal perspective

Similar instruments guiding transport and spatial planning and development exist within the third sphere of government (municipal) including integrated development plans (IDP); spatial development frameworks (SDF); integrated transport plans (ITP); environmental management frameworks (EMF) and strategic environmental assessments.

Figure 1 shows the framework within which transport planning, service provision and delivery takes place within municipalities. As can be deduced the core policies and legislation of all spheres of government influence and impacts on transport planning and delivery. Grey and Ncunyana [17] gave an overview of the role of municipalities in transport service delivery. They [17] emphasize that the integrated transport plan (ITP) mission is to enhance the effective functioning of cities, towns and rural areas through integrated planning and provisioning of transport infrastructure and services. The integrated development plan (IDP) embraces the ITP as a tool for transport service delivery at district and local municipality level.

From Figure 1 it is clear that transport planning interfaces with environmental management, spatial and statutory planning. At the same time communication and participation in line with the applicable policy and legislative framework fulfills a fundamental role in delivery.

Stapelberg [18] discussed the role of transport planning in the quest for sustainable land use. He concluded that the aim is to have cities, communities, planning and development that can be sustainable and in the process to have effective transport systems.



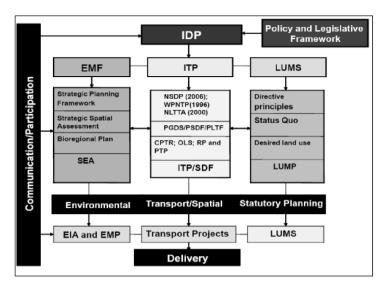


Figure 1: Integrative framework for transport planning and development within municipalities.

## 5 Overview of NATMAP (2050)

#### 5.1 Background

NATMAP (2050) indicates that transport is a prerequisite, although not a guarantee of the socio-economic development of the Republic of South Africa as a whole. In the development of National Transport Master Plan 2005–2050 (NATMAP 2050), it was necessary to identify and crystallize existing perennial problems and those which resulted from alternative socio-economic development strategies and indicated how best these may be tackled [19].

#### 5.2 Goals and objectives

The NATMAP (2050) goal is to develop a dynamic; long term; and sustainable land use/multi-modal transportation systems framework for the development of networks infrastructure facilities; interchange termini facilities and service delivery that shall be demand responsive to national/provincial/district and/or any socio-economic growth strategy, and/or any sectoral integrated spatial development plan [19]. The following project objectives were formulated:

- Maximize utilization of existing infrastructure facilities;
- Development of future infrastructure facilities and improve operations;
- Development of an up to date and accurate central land use/transportation DATA BANK – Geographic information systems (GIS);
- Promote effectiveness and efficiency of maritime transport;

- Integrated multimodal public passenger transportation;
- Determine the economic role of transport; and
- Integration of transport and land use development.

#### 5.3 Phases of the NATMAP (2050) planning process

The NATMAP 2050 project is structured in four phases (refer to Figure 2):

- The **Status quo, Phase 1**, provides an overview of current transportation systems, land use, demographic and socio economic conditions.
- The **Analysis**, **Phase 2**, dissects the status quo information and accordingly this phase represents the quantitative analysis of different land use/transportation integrated scenarios.
- Forward Planning, Phase 3, is not "*what is, or what will be, but simply what ought to be*". Given a clear understanding of the current situation and the impacts on society as derived from the previous two phases, this phase is about the alternative strategies that can be followed in the future and consequently also the decisions to be made.
- The **Agenda for Action**, **Phase 4**, takes the alternative strategies to its final stage, focusing on an action agenda for implementation [19].

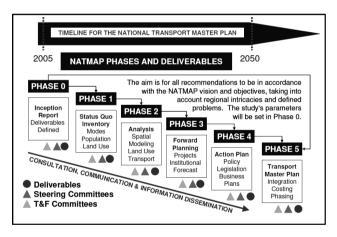


Figure 2: NATMAP (2050) project phases.

The scope of a National Transport Master Plan [9, 19] is to examine, determine, and crystallize the relationship between various land uses and the consequential transportation requirements/needs. In addition, Department of Transport has initiated this project to achieve a coordinated, efficient and cost effective transport plan investment strategy and to streamline transport planning vertically (among the transport/planning authorities) and horizontally (across all modes).

# 6 Transportation planning and delivery performance since 1994

#### 6.1 Quantitative and qualitative methods of performance assessment

Transport performance can be measured in terms of quantitative or qualitative assessment methods. Krynauw and Cameron [15] states that the Draft National Land Transport Strategic Framework (NLSTF) (2002) [16] identified two types of key performance indicators (KPIs):

- Customer-based indicators, which measure the performance of the land transport system from the customer's point of view.
- NLTSF-based indicators which measure the progress of the National and Provincial Departments of Transport and municipalities in implementing the 13 strategies contained in the NLTSF.

The authors [15] discussed the linkage between performance management and decision-making and the notion of transport in support of sustainability. In the process they compare performance indicators for 2002/03 for Johannesburg in terms of the approach as contained in the draft NLTSF (2002) [16] and the Gauteng Provincial Land Transport Framework (2002) [20].

In 2005 Van den Berg *et al.* [21] used transport performance indicators in order to benchmark the position in Tshwane against other world cities. This methodology is applicable where the research is focused on a specific geographical entity. The viewpoint is based on the conclusion by Van den Berg *et al.* [21] that the major gaps to be closed before Soccer World Cup 2010 relate largely to operations and management rather than to infrastructure.

The application of such methodologies is however not supportive to analyze transport planning within the national spatial system and thus transformation performance based on the theme of this paper. Performance in this context relates more to development of qualitative; process approaches and focus.

#### 6.2 Transportation planning projects

Transportation planning and development in terms of the strategy and objectives as included in the policy and legislative framework (Table 1 above) within the national spatial system took place over the past 18 years within the budgetary system of the Department of Finance. In addition to this strategic and programme based approach, the transport development needs for the World Rugby Cup (1995); Cricket World Cup (2003) and Soccer World Cup (2010) resulted in additional ad hoc investment in transport infrastructure, management and operations to support the events. It also contributed to the development of tourism. The impact; direct and indirect advantages in transportation infrastructure development is a positive inheritance within all of the cities and towns where infrastructure and transportation system development and upgrading were implemented. Investment in transport also focuses to achieve the Millennium Development Goals (MDG) [22]; Accelerated Shared Growth Initiative of South Africa (ASGISA) (2006) [23] and National Growth Plan (2009) [24]. Table 2 gives an overview of the capital spending on transportation



related infrastructure, management and operations as envisaged in 2008 by NDOT.

From Table 2 it is evident that some €55.23 billion will be invested in transport and related infrastructure over 5 years (2008 to 2013). This excludes other direct and indirect investment in transport by provinces and municipalities since 1994.

Table 2:	Investment capital in transport and related infrastructure (2008).

Investment (R)	Project/programme	Sector and benefit
R500 billion (€40 billion)	Integrated public sector	National, provincial and local sphere
	infrastructure investment	of government. Private sector
	programme. Promotion	contractors. Job creation for
	of existing Government	community. Tourism enhancement
	Programmes	-
R9.6 billion (€0.77 billion)	Construction of	Local municipalities and Private
	stadiums for 2010	sector. Job creation and enhancement
		of skills development
R20.0 billion (€1.6 billion)	Airport development	Private sector, job creation, tourism
	(next 5 years)	enhancement
R400 million (€32	Air traffic navigation	Private sector and development of the
million)	systems	aviation industry
R7.7 billion (€0.62 billion)	Taxi Recapitalization	Taxi industry, passengers, tourism
	Programme	sector development, job creation
R70 billion (€5.6 billion)	Preservation and	Private sector, road users, passengers,
	upgrading of road	community, traffic safety, job creation
	network infrastructure	and skills development and tourism
		enhancement
R3 billion (€0.24 billion)	Access road	Private sector, public sector, road
	improvement under the	users, traffic safety, job creation and
	Extended Works	skills development, urban and rural
	Programme	integration
R23 billion (€1.84 billion)	Gauteng Freeway	Private sector, public sector, road
	Improvement Scheme	users, job creation and skills
		development, improvement of
		accessibility, traffic safety, saving on
		traveling time due to decrease in
D051''''' (0201''''')	Gautrain Rail Link	traffic congestion
R25 billion (€2.0 billion)		Private sector, public sector, public
	Project	transport passengers, improvement of modal choice, job creation, reduction
		in traveling time, improved traffic safety, tourism promotion
R18 billion (€1.44 billion)	Improvement of the	Private sector, public sector, public
	passenger rail system	transport passengers, job creation, less
	over the next 4 years	traveling time, job creation, improved
	over the next + years	modal choice, tourism promotion
R13.6 billion (€1.09)	Improvement of public	Private sector, public sector, public
	transport infrastructure	transport passengers, job creation, less
	for 2010	traveling time, job creation, improved
	=0.0	modal choice, tourism promotion
Total: R690.30 billion		F
(€55.23 billion)		
(		

Source: Own construction from NDOT, 2008.

## 7 Alignment and integration considerations

Transport planning, infrastructure development and provision of services do not take place in utopian space. Too often the use of the terminology of 'sustainable' is being used in a general sense. All transport planners agree with the principles supporting sustainable development. However, the environment within which transport, spatial planning and development operates is much more complex as it involves socio-economic and political realities directed by a trans-disciplinary team of experts and professionals (refer to NATMAP 2050). In promoting sustainable transport planning the content of Table 1, Figures 1 and 2 should be noted. The biggest challenge after democratization is to integrate a historically fragmented spatial system through transportation development.

Figure 3 shows the NSDP (2006) principles in analyzing the fragmented national spatial system [12]. Figure 4 shows the perspective on integration.

The contents of Figures 2, 3 and 4 – Figure 3 should be interpreted with the policy and legislative frameworks as included in Table 1 above. From the content the complicated nature to direct and focus transport planning and development can be deduced. This problematic situation is however dealt within NATMAP (2050). This statement is supported in the following announcement: 'A Transport Planning and Implementation Bill is being developed, making provision for "most of the new institutions" proposed in the national transport management plan (NATMAP) for 2050 and for making NATMAP 2050 a "statutory planning instrument" [25].

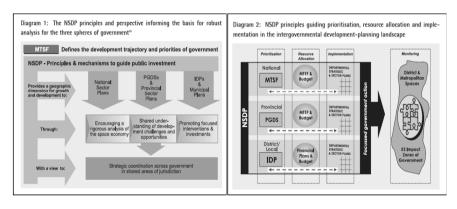


Figure 3: NSDP approach in Figure 4: NSDP perspective on analysis. integration.

## 8 Conclusions

From the abovementioned research and based on the problem statement the following conclusions can be drawn:



- South Africa has made huge progress over the past 18 years in the transformation of its transportation policies and legislative frameworks.
- This transformation process culminated in the completion of NATMAP (2050) project.
- This process is supported by other core planning documents such as the NSDP (2006); National Growth Plan (2009); NPC Diagnostic Report (2011) and the National Development Plan (2030).
- Integration and alignment on national level to implement, ongoing assessment and managing growth and development is required in the final phase of transportation and development and transformation.

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